



Full-Year 2006 Results
April 25, 2007

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Highlights 2006

Operational performance

Financial performance

Outlook 2007

2006 Highlights

Strong results

Operating performance

- Total assets up 54.6% to US\$ 15.2 bn
- Total gross loans up 64.0% to US\$ 9.8 bn
- Customer accounts up 45.7% to US\$ 7.9 bn

Financial performance

- Net profit up 5.4% to US\$190.3 mln
- Cost to income at 57.8%
- Return on equity at 17.6%
- CAR at 11.4%*

Funding

- Funding base enhanced with over US\$ 2.6 bn raised on international markets
- Capital injection of US\$ 184 mln completed

Ratings

- S&P: upgrade to BB/Stable in December 2006
- Moody's: financial strength rating upgrade to D in June 2006
- Follow-up: S&P BBB- survivability assessment assigned in March 2007

Rated by S&P as one of the most transparent banks in their 2006 research report:
"Transparency and Disclosure by Russian Banks"

* Preliminary figure.

Strategic priorities

Focus on 3 main businesses

	Corporate banking	Retail banking	Investment banking
2006	<ul style="list-style-type: none">▪ Maintaining market share▪ Increase commission and other income to compensate for anticipated margin decline▪ Servicing client needs through introduction of new products such as structured lending and cash management	<ul style="list-style-type: none">▪ Expansion of distribution into regions▪ Building up operational and risk infrastructure▪ Rapid growth in all retail businesses	<ul style="list-style-type: none">▪ Extending client base▪ Cross-sell of capital market products with corporate clients▪ Increasing recurring revenues
2007	<ul style="list-style-type: none">▪ Maintaining leadership position in corporate lending▪ Technological upgrade of regional business platforms▪ Growth into small and medium companies segment	<ul style="list-style-type: none">▪ Developing customer centric solutions▪ Tuning of scalable business model▪ Profitable growth	<ul style="list-style-type: none">▪ Internal re-organization with the aim to increase client focus▪ Development of corporate finance team▪ Cross sell with other businesses▪ Development of ruble fixed income business▪ Building out derivatives business
<ul style="list-style-type: none">➤ Leveraging synergies between businesses➤ Growth through internal resources➤ Keeping costs in line with a growing business➤ Continued development of operational and risk infrastructure			

Highlights 2006

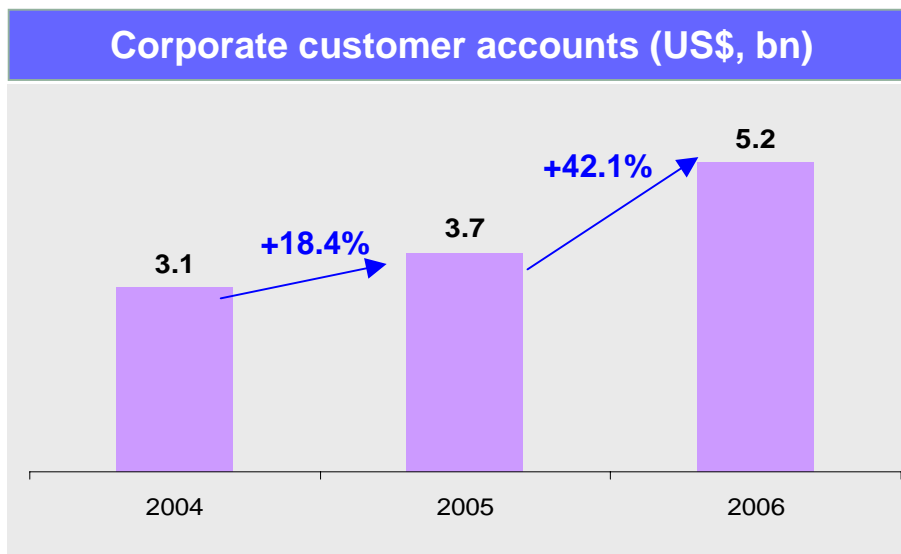
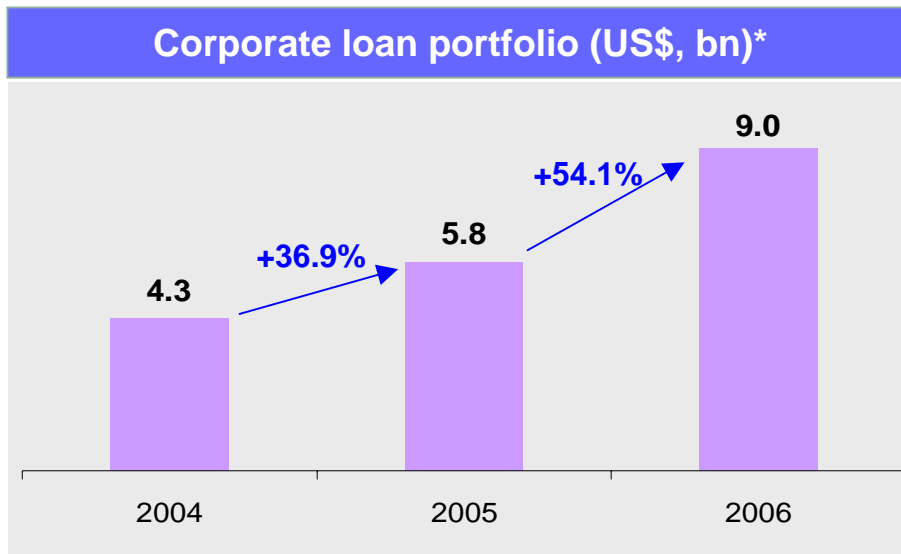
Operational performance

Financial performance

Outlook 2007

Corporate banking

Accelerated growth in 2006



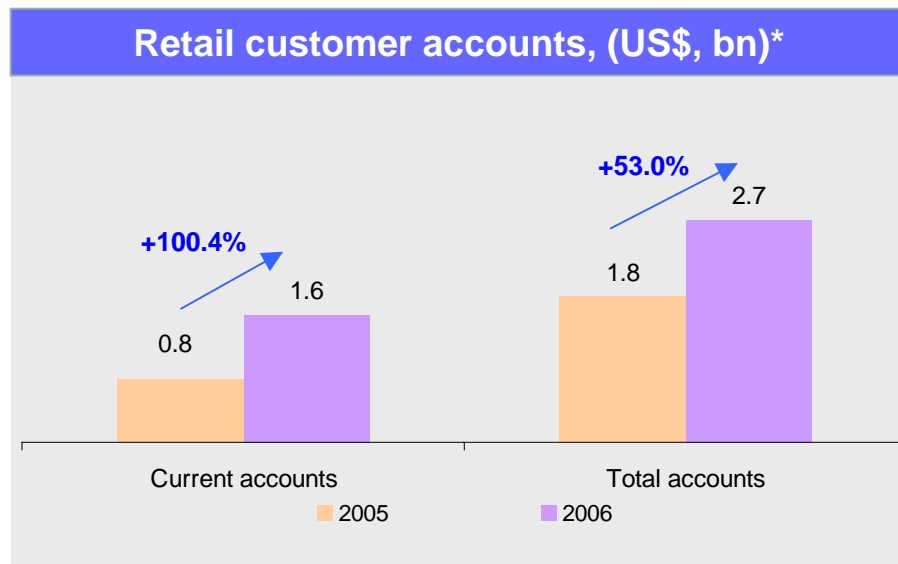
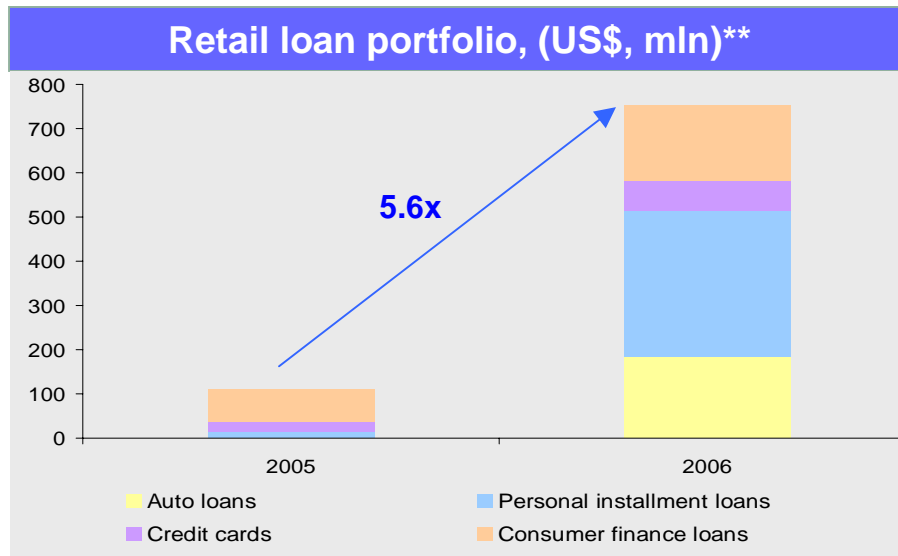
- Corporate loan portfolio before provisions increased by 54.1% to US\$ 9.0 bn from US\$ 5.8 bn at the end of 2005
- Customer accounts of corporate clients grew by 42.1% up to US\$ 5.2 bn by the end of 2006 from US\$ 3.7 bn at the end of 2005
- Improved position from #6 to #5 bank in terms of corporate customer accounts and maintained #5 position in terms of corporate loans in 2006**
- High quality of the corporate loan portfolio with overdue loans at a low of 0.39% of total portfolio at the end of 2006
- Interest rate pressure on the market has affected corporate banking margin

* Loan portfolio figures are gross of provisions

**Source: CBR figures.

Retail banking

Gaining scale



- Number of retail customers grew by 60.0% to 2.4 mln by the end of 2006 from 1.5 mln in 2005
- 58 new retail branches and numerous sales points opened in 2006
- Gross retail loan portfolio increased 5.6x to US\$ 809.3 mln by the end 2006 from US\$ 144.9 mln at the end of 2005 *
- Retail current accounts doubled to US\$ 1.6 bn by the end of 2006 from US\$ 0.8 bn at the end of 2005
- Market share in current accounts (DDA) grew to 4.0% by the end of 2006 from 2.9% at the end of 2005 ***
- 2% market share gained in auto finance one year after this business was launched***

Retail loan portfolio of US\$ 1.8 bn by the end of 2007 is expected

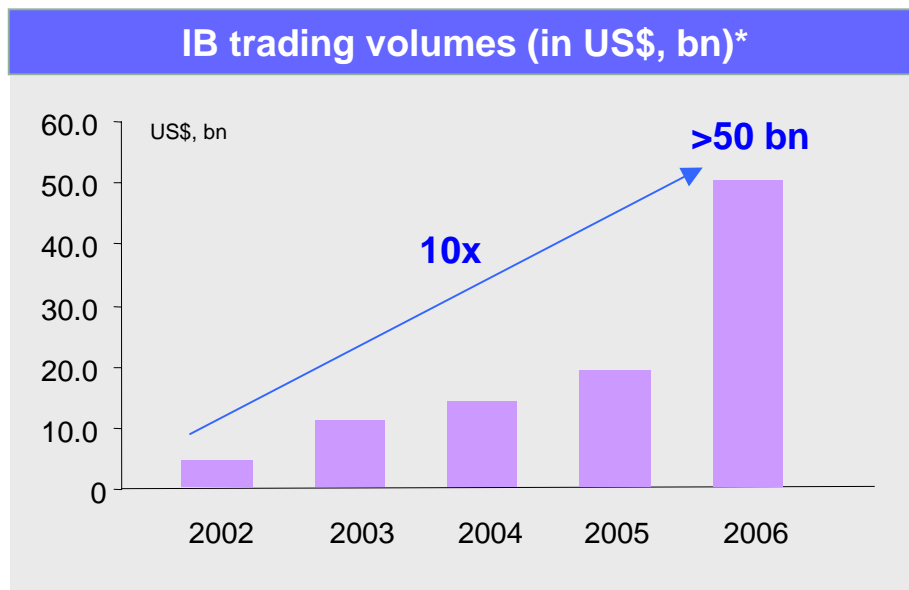
* Source: IFRS audited report, FY2006.

** Source: Alfa-Bank management reports.

***Source: CBR.

Investment banking

Strong trading volumes



- International equity sales volumes in 2006 increased more than 80% to over U.S. \$11.6 bn
- Alfa-Direct turnover increased 3.5x to US\$ 37 bn and the number of clients grew by more than 70% in 2006
- Focus on client business rather than proprietary trading
- Successful participation in 4 IPOs as co-lead manager, including that of Rosneft
- Participation in 29 ruble bond and Eurobond issues as co-lead manager and underwriter with total volume of over US\$ 3 bn
- Strong growth of derivatives trading volumes supported by increased investor interest in Russian equity derivatives and RUR/US\$ forwards
- New Head of Investment Banking division hired in 2007

* Incl. trading on MICEX and RTS.

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Key financial ratios

Improved on adjusted basis



Foreign currency translation effect in net profit arises from the capital hedge

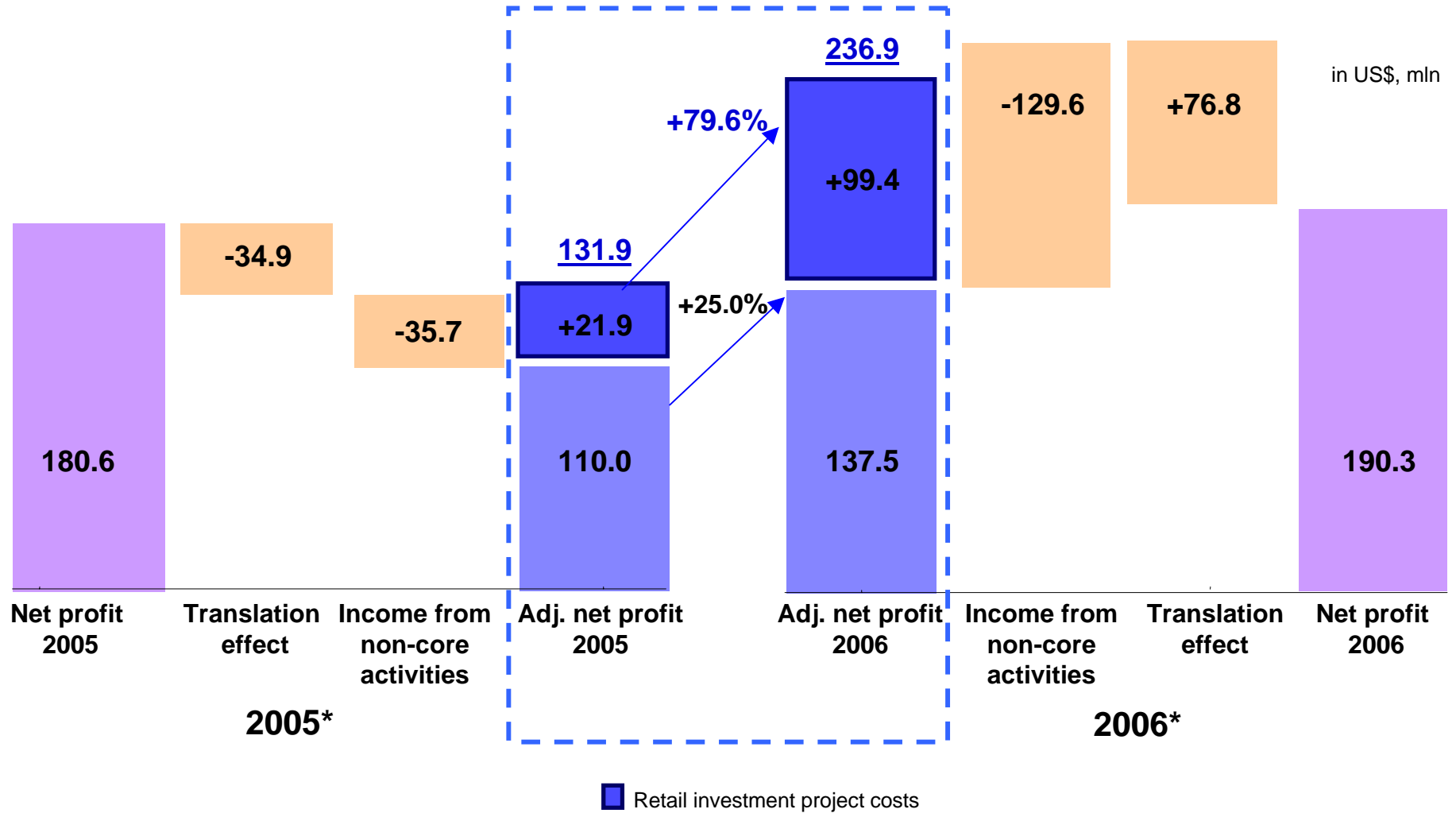
Return on equity = Net profit / Average equity.

Cost to income ratio = Operating expenses (incl. staff costs) / Operating income – Provisions for loan impairment – Other impairment provisions + Share of results in associated companies.

Return on average assets = Net profit / Average assets.

Net income

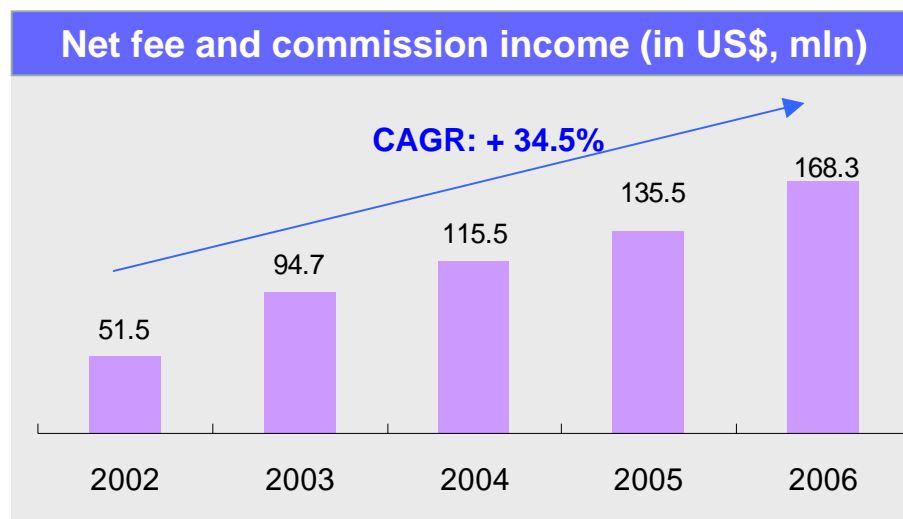
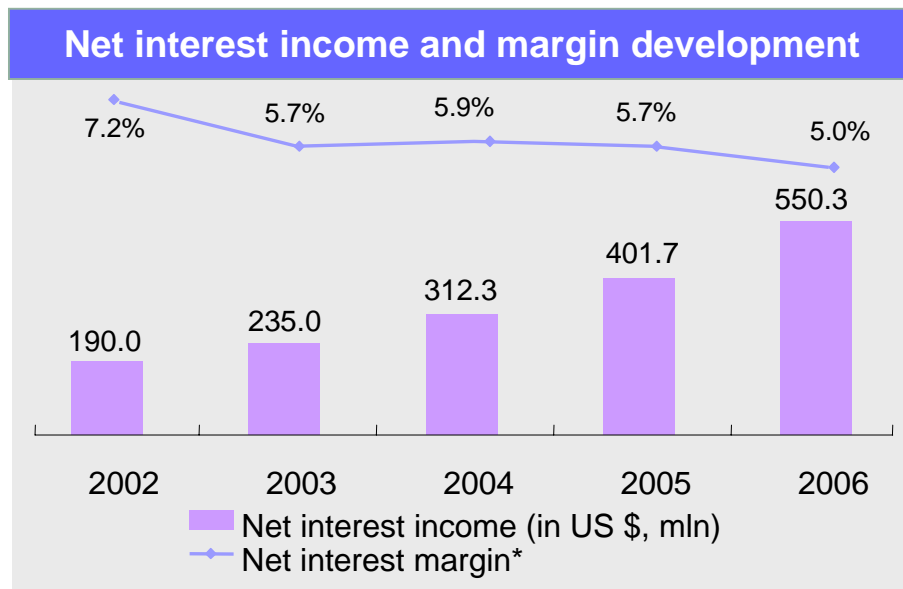
Solid performance



* All figures are based on IFRS audited report 2006. Income from non-core activities in 2005 mainly includes share of results in CTC and gains on sale of film licences. Income from non-core activities in 2006 mainly includes income from sale of non-core assets, gains on sale of file licences, investment property revaluation and share of results in CTC

Net interest and commission income

Sustainable growth

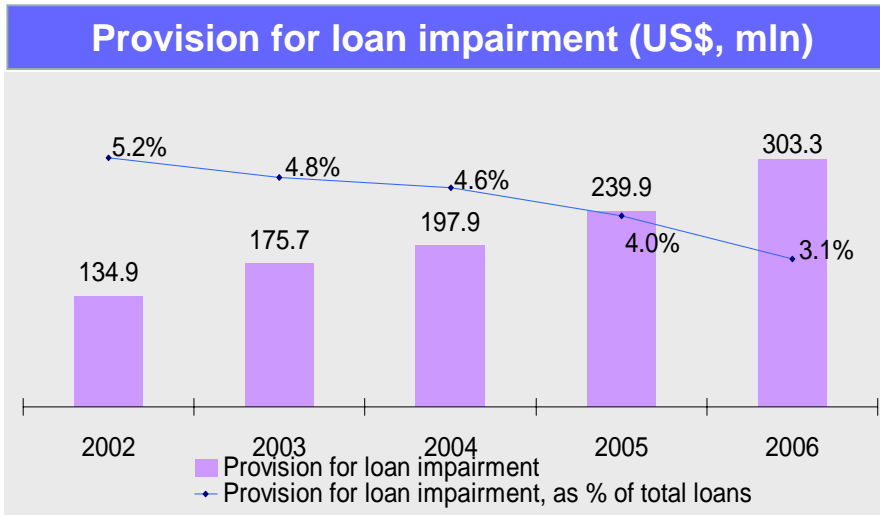
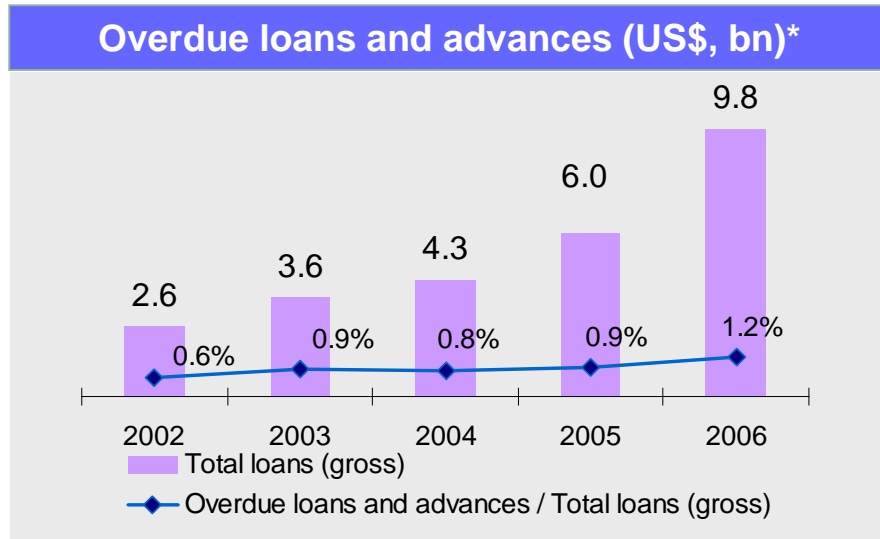


- Net interest income grew by 37.0% to US\$ 550.3 mln in 2006 from US\$401.7 mln in 2005 driven by strong corporate and retail loan portfolio growth
- Net fee and commission income increased by 24.2% to US\$ 168.3 bn in 2006 from US\$ 135.5 mln in 2005
- Although net interest margin declined to 5.0% in 2006, it remains healthy and attractive compared to market peers
- Margin squeeze in 2006 is within management expectations and arises from:
 - tight interest rate environment on asset side
 - increased lending to top-tier companies
- Net interest margin is expected to stabilize as retail portfolio with higher interest margins gains more significant scale

*Methodology of net interest margin changed and now corresponds to S&P and Moody's methodology, i.e. net interest margin calculated as net interest income / average earning assets (=correspondent accounts and overnight placements, gross loans, due from other banks, REPOs, trading securities excl. corporate shares and ADRs)

Risk profile

Consistently low credit risk

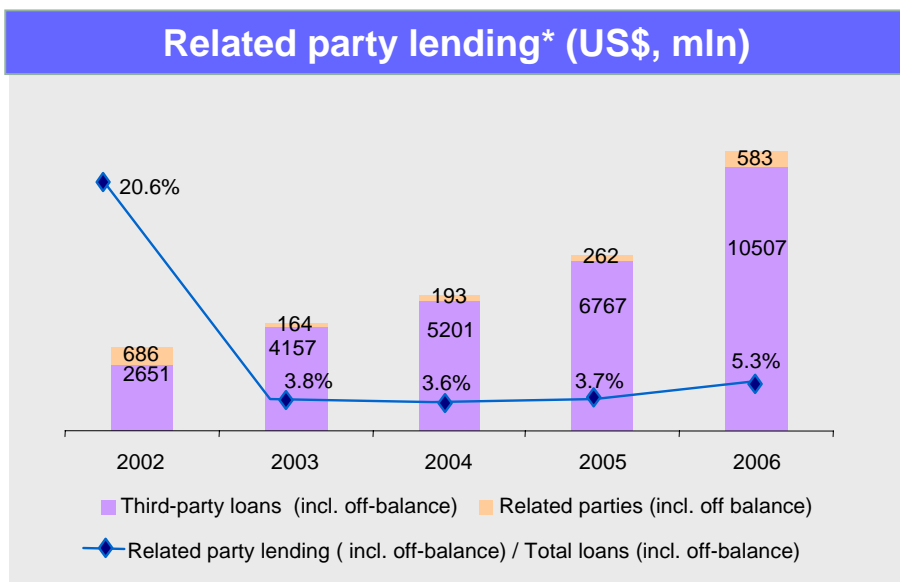
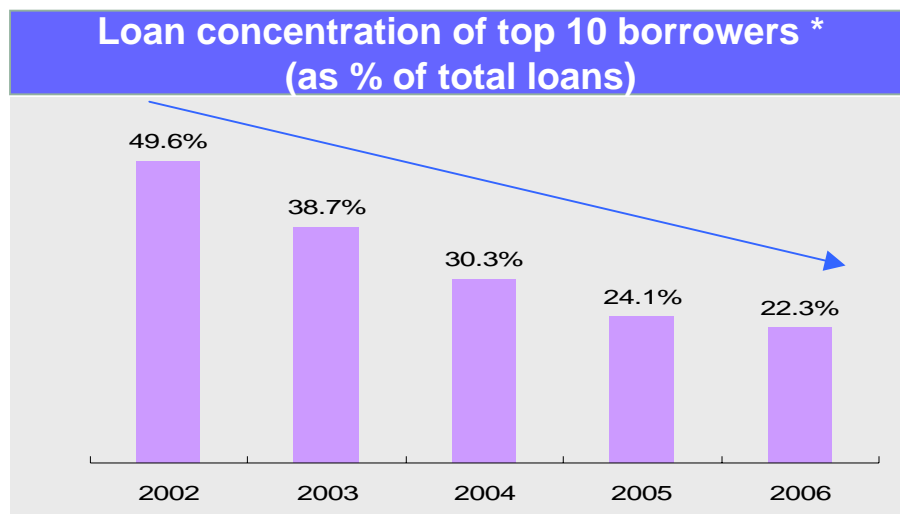


- Overdue loans are kept at low level due to high quality of the corporate loan portfolio
- Slight increase in overdue loans from 0.9% in 2005 to 1.2% in 2006 is due to growth of retail loan lending with overdue loan rate at 9.9%
- Consistent quality of the loan portfolio has allowed for a gradual decrease of provisioning rate from an average 5.2% of the total portfolio in 2002 to 3.1% of the total portfolio in 2006
- In absolute terms provision for loan impairment is growing due to strong growth of the corporate loan portfolio and conservative approach to provisioning in retail lending

* Loans +1 day overdue

Risk profile

Loan concentration further declined



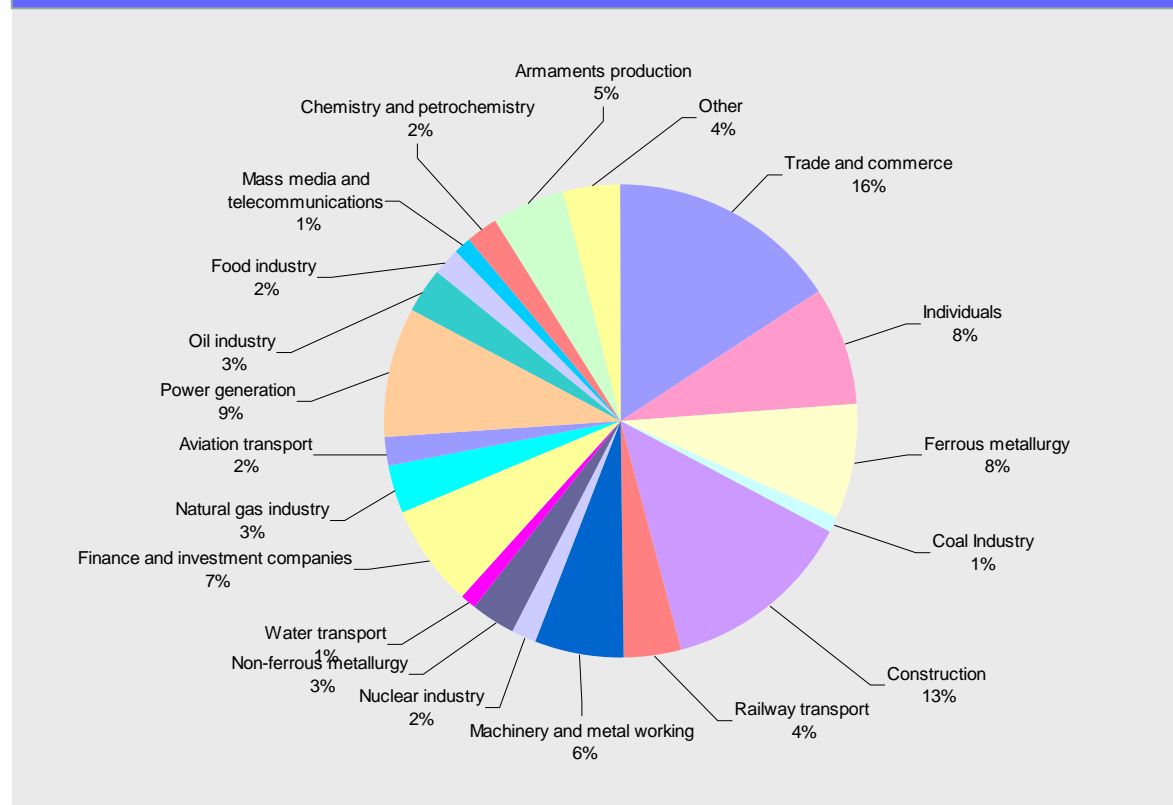
- Loan concentration of top 10 borrowers reduced to 22.3% of total loans at the end of 2006 from 24.1% of total loans at the end of 2005
- Top 20 loan concentration reduced to 33.6% of total loans at the end of 2006 from 37.1% of total loans at the end of 2005
- Top 10 loan concentration is expected below 20% by the end of 2007
- Total related party exposure increased slightly to 5.3% by the end of 2006 from 3.7% at the end of 2006

* IFRS audited report. Rounded figures.
Percentages calculated on a basis of exact numbers.

Risk profile

Diversified portfolio by economic sectors

Breakdown of loan portfolio by economic sectors, (as % of total loans)*



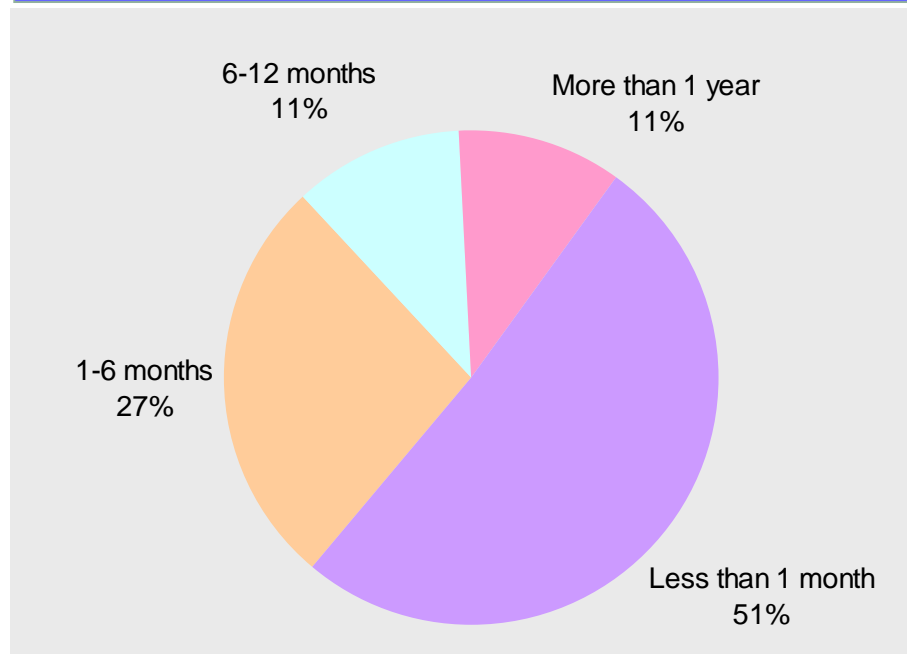
- The largest sector, Trade and Commerce, represents only 16% of the total loan book
- Fast growing retail business increasingly contributes to diversification of the total loan portfolio: retail loan share grew to 8.3% of total loans by the end of 2006 compared to 2.4% at the end of 2005

* IFRS audited report. Rounded figures.

Liabilities

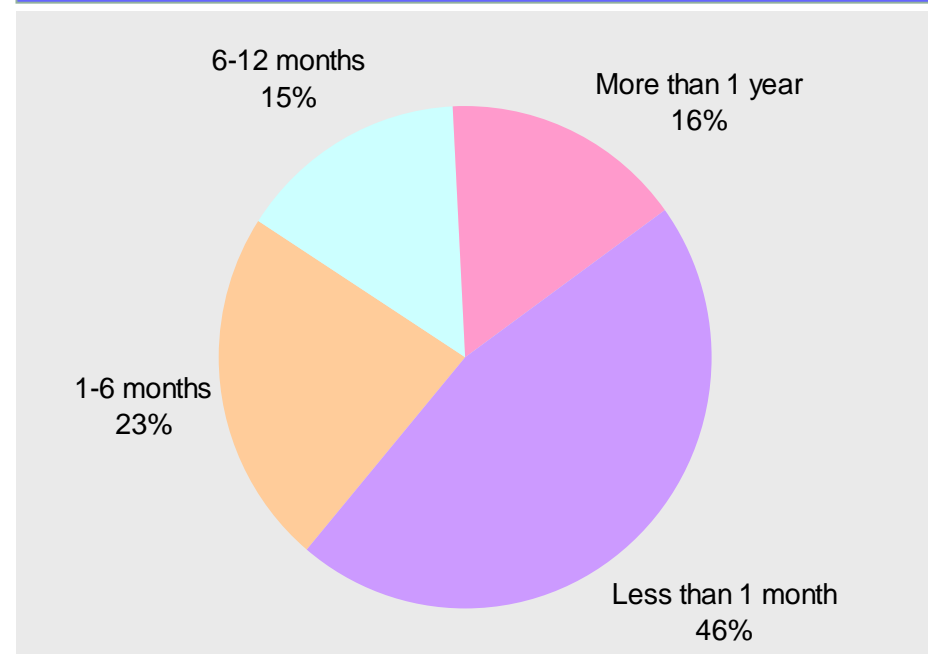
Improved maturity profile

Maturity profile December 31, 2005



**Total liabilities at December 31, 2005:
US\$ 9.0 bn**

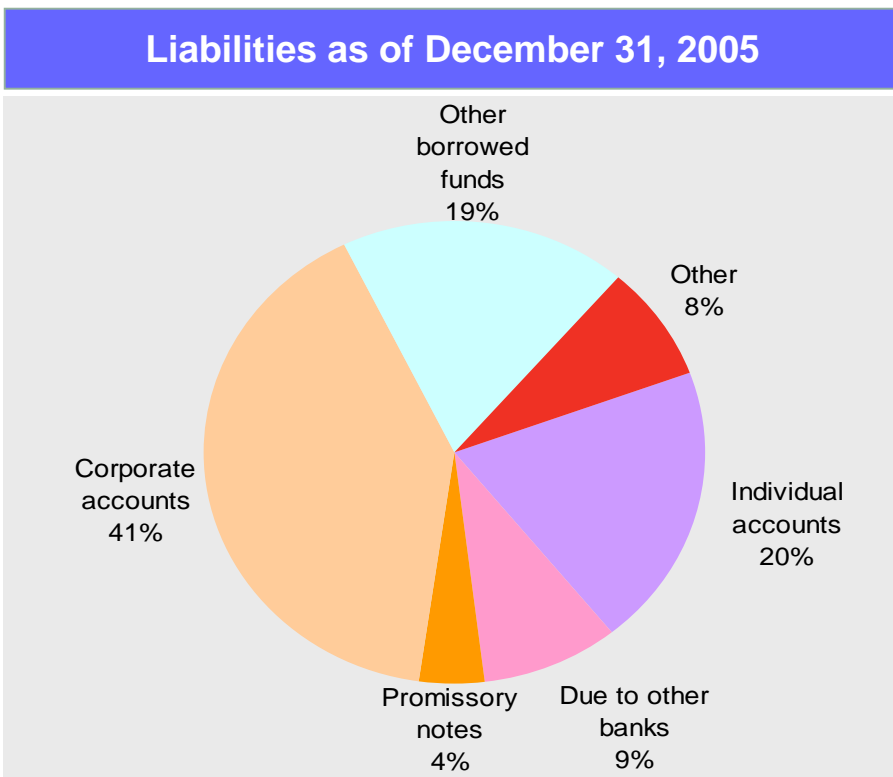
Maturity profile December 31, 2006



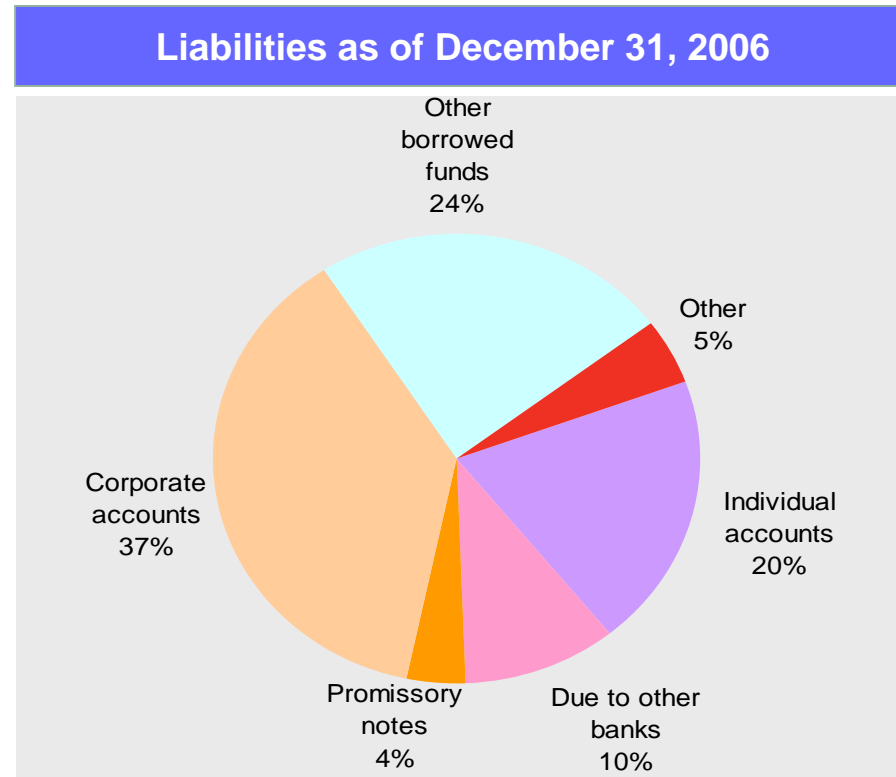
**Total liabilities at December 31, 2006:
US\$ 13.9 bn**

Liabilities

Increased diversification of funding sources



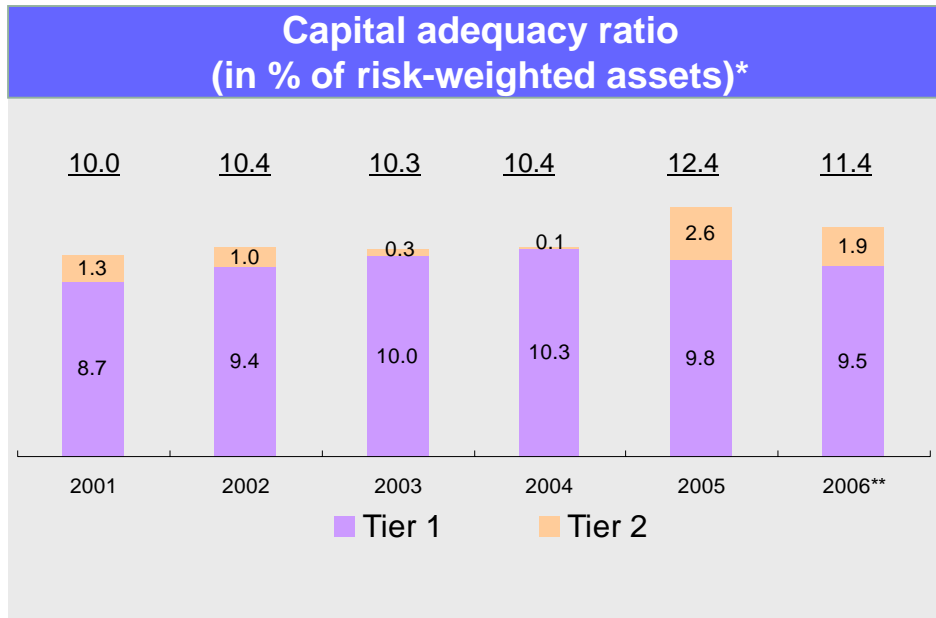
**Total liabilities at December 31, 2005:
US\$ 9.0 bn**



**Total liabilities at December 31, 2006:
US\$ 13.9 bn**

Capitalization

Adequate capital level maintained



- Total capital ratio is maintained, backed by strict capital discipline in accordance with mid-term guidance of 10-12%
- Shareholder capital injection of US\$ 184 million in the fourth quarter of 2006
- Subordinated debt issue (LT2) of US\$ 300 mln in February 2007 further improved Tier 2 ratio
- Net share capital increase of \$258 mln planned in 1H 2007, consisting of cash capital injection of \$350 mln, less dividend of non-core CTC shares of \$92 mln.

*CAR ratios are calculated in accordance with Basel standards, not audited.

** Preliminary figures.

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Outlook 2007

Outlook 2007

Financial targets

Total Assets	~US\$ 21-22 bn
Loan Portfolio	Corporate loans: ~ US\$ 12.5-13.5 bn Retail loans: ~ US\$ 1.8 bn
Cost to Income Ratio	~ 54-56%
Return on Equity	~ 15-17%
CAR	~ 10-12%

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